## The Schenker Limited Pension Fund ("The Fund")

5 April 2024



## Background and Implementation Statement

### Background

The regulatory landscape continues to evolve as ESG becomes increasingly important to regulators and society. The Department for Work and Pensions ('DWP') has increased the focus around ESG policies and stewardship activities by issuing further regulatory guidance relating to voting and engagement policies and activities. These regulatory changes recognise the importance of managing ESG factors as part of a Trustee's fiduciary duty.

### Implementation Report

This implementation report is to provide evidence that the Fund continues to follow and act on the principles outlined in the SIP.

The SIP can be found online at the web address <u>https://www.isio.com/scheme-</u> <u>documents/schenker-limited-pension-fund/</u> changes to the SIP are detailed on the following page.

The Implementation Report details:

- actions the Trustee has taken to manage financially material risks and implement the key policies in its SIP
- the current policy and approach with regards to ESG and the actions taken with managers on managing ESG risks
- the extent to which the Fund has followed policies on engagement covering engagement actions with its fund managers and in turn the engagement activity of the fund managers with the companies in the investment mandate
- voting behaviour covering the reporting year up to 5 April 2024 for and on behalf of the Fund including the most significant votes cast by the Fund or on its behalf

#### Summary of key actions undertaken over the Fund reporting year

The funding position for the Fund improved over the reporting year as rising yields reduced the value of the Fund's liabilities by more than the assets. As a result, the Trustee agreed to review the investment strategy in Q3 2023 to reduce risk and protect the improvement in funding.

Following this review, the Trustee successfully appointed Legal and General Investment Management ('LGIM') as the Fund's new LDI manager, in place of Columbia Threadneedle ('CT'). In addition, the Fund replaced its exposure to Multi-Asset Credit ('MAC') funds with JP Morgan and M&G, with an allocation to the LGIM Absolute Return Bond ('ARB') fund. The updated investment strategy targets a reduced target expected return, from Gilts + 1.3% p.a. to Gilts + 1.0% p.a. The Trustee also agreed to increase the LDI hedge ratio up to 100% of technical provision liabilities to better protect against movements in interest rates and inflation.

The Fund's allocation to the Partners Group Multi Asset Credit 2017 (IV) fund has reached the harvesting stage of its lifecycle and continues to receive distributions of capital back to the Fund. These proceeds are invested in the LGIM ARB mandate to support the LDI collateral position.

The Trustee continues to have conversations with the Company regarding the longterm objective of the Fund, with the Trustee considering the timing of a potential disinvestment from the Apollo mandate as the lock up period ends in September 2024.

### Implementation Statement

This report demonstrates that The Schenker Limited Pension Fund has adhered to its investment principles and its policies for managing financially material consideration including ESG factors and climate change.

Signed

Position

Date

## Managing risks and policy actions DB

| Risk / Policy                   | Definition   | Policy  | Actions and details on changes to policy   |
|---------------------------------|--|---|--|
| Interest rates<br>and inflation | The risk of mismatch<br>between the value of the<br>Fund assets and present<br>value of liabilities from<br>changes in interest rates and<br>inflation expectations. | To hedge c.100% liabilities<br>on a Technical Provision<br>basis.   | During the reporting period,<br>the Trustee reviewed the<br>investment strategy and<br>agreed to increase the target<br>hedge ratio on interest rates<br>and inflation from 90% to<br>100% on a Technical<br>Provision basis.                              |
| Liquidity                       | Difficulties in raising<br>sufficient cash when<br>required without adversely<br>impacting the fair market<br>value of the investment.                               | To maintain a sufficient<br>allocation to liquid assets so<br>that there is a prudent buffer<br>to pay members benefits as<br>they fall due (including<br>transfer values), and to<br>provide collateral to the LDI<br>manager. | The majority of Fund's assets<br>are held on the Mobius Life<br>investment platform, with<br>the exception of Partners<br>Group which is a closed-<br>ended fund.  |
|                                 |  |   | The strategy is sufficiently<br>liquid with LGIM ARB traded<br>daily, LGIM LDI and B&M<br>Credit traded weekly and<br>Apollo traded quarterly.   |
|                                 |  |   | The Fund's LDI portfolio has<br>an automatic collateral<br>rebalancing framework, with<br>LGIM ARB as the source for<br>collateral calls.  |
|                                 |  |   | LGIM ARB is also a liquid<br>source of capital to support<br>cashflow needs of the Fund<br>as required.  |
| Market                          | Experiencing losses due to<br>factors that affect the overall<br>performance of the financial<br>markets.  | To remain appropriately<br>diversified and hedge away<br>any unrewarded risks, where<br>practicable.  | During the reporting period,<br>the Fund replaced MAC<br>exposures in JPM and M&G,<br>with an allocation to LGIM<br>ARB. The Trustee is satisfied<br>that the Fund's exposure to<br>market risk is reasonably<br>reduced through asset<br>diversification. |
| Credit                          | Default on payments due as<br>part of a financial security<br>contract.  | To diversify this risk by<br>investing in a range of credit<br>markets across different<br>geographies and sectors.   | The Fund reduced its target<br>return over the period, and<br>replaced exposures to MAC,<br>with an allocation to LGIM<br>ARB, and increased its   |

|                                     |   |   | allocation to LGIM B&M<br>Credit. This is expected to<br>reduce credit risk in the<br>investment strategy and the<br>Trustee is satisfied that the<br>Fund remains suitably<br>diversified from a credit<br>perspective. |
|-------------------------------------|---|---|--|
| Social and S<br>Governance fa<br>li | Exposure to Environmental,<br>Social and Governance<br>factors, including but not<br>limited to climate change,<br>which can impact the | To appoint managers who<br>satisfy the following criteria,<br>unless there is a good reason<br>why the manager does not<br>satisfy each criteria: | Further detail provided later<br>in this report  |
|                                     | performance of the Fund's investments.  | 1. Responsible Investment<br>('RI') Policy / Framework  |  |
|                                     |   | 2. Implemented via<br>Investment Process  |  |
|                                     |   | 3. A track record of using<br>engagement and any voting<br>rights to manage ESG<br>factors  |  |
|                                     |   | 4. ESG specific reporting   |  |
|                                     |   | 5. UN PRI Signatory   |  |
|                                     |   | The Trustee monitors the<br>managers on an ongoing<br>basis.  |  |
| Currency                            | The potential for adverse<br>currency movements to have<br>an impact on the Fund's<br>investments.                                      | Hedge currency risk on<br>assets, where it is<br>appropriate to do so, and<br>does not materially impact<br>the views of the manager.             | No actions or changes to policy.   |
| Non-Financial                       | Any factor that is not<br>expected to have a financial<br>impact on the Fund's<br>investments.  | Non-financial matters are<br>not taken into account in the<br>selection, retention or<br>realisation of investments.                              | No actions or changes to policy.   |

## Changes to the SIP

Over the reporting period, the Trustee updated the SIP to reflect changes in the investment strategy.

| Policies added to the SIP    |   |
|------------------------------|---|
| Latest update: December 2023 |   |
| Investment Objective         | <ul> <li>Increased interest rate and inflation hedge ratios from 90% to<br/>100% on a Technical Provisions basis.</li> <li>Decreased expected return from Gilts+1.3% p.a. to Gilts+1.0% p.a.</li> </ul> |

## Current ESG policy and approach

### ESG as a financially material risk

The SIP describes Fund policy with regards to ESG as a financially material risk. The Trustee has agreed to adopt Isio's Criteria for ESG assessment of managers which describes how it monitors and engages with the investment managers regarding the ESG polices. This page details the Trustee's ESG policy. The next page details the Trustee's view of the managers, the actions for engagement and an evaluation of the engagement activity.

| Risk<br>Management        | <ol> <li>Integrating ESG factors, including climate change risk, represents an<br/>opportunity to increase the effectiveness of the overall risk management of<br/>the Fund.</li> </ol>                                     |  |  |
|---------------------------|---|--|--|
|                           | 2. ESG factors can be financially material and managing these risks forms part of the fiduciary duty of the Trustee.  |  |  |
| Approach /<br>Framework   | 3. The Trustee should understand how asset managers make ESG decisions and will seek to understand how ESG is integrated by each asset manager.   |  |  |
|                           | 4. ESG factors are relevant to investment decisions in all asset classes.   |  |  |
|                           | 5. Managers investing in companies' debt, as well as equity, have a responsibility to engage with management on ESG factors.  |  |  |
| Reporting &<br>Monitoring | <ol> <li>Ongoing monitoring and reporting of how asset managers manage ESG<br/>factors is important.</li> </ol>   |  |  |
|                           | <ol> <li>ESG factors are dynamic and continually evolving; therefore, the Trustee will<br/>receive training as required to develop their knowledge.</li> </ol>  |  |  |
|                           | 8. The role of the Fund's asset managers is prevalent in integrating ESG factors;<br>the Trustee will, alongside the investment advisor, monitor ESG in relation to<br>the asset managers' investment decisions.            |  |  |
| Voting &<br>Engagement    | <ol> <li>The Trustee will seek to understand each asset managers' approach to<br/>voting and engagement when reviewing the asset managers' approach.</li> </ol>   |  |  |
|                           | 10. Engaging is more effective in seeking to initiate change than disinvesting.   |  |  |
| Collaboration             | 11. Asset managers should sign up and comply with common codes and practices such as the UNPRI & Stewardship code. If they do not sign up, they should have a valid reason why.   |  |  |
|                           | 12. Asset managers should engage with other stakeholders and market participants to encourage best practice on various issues such as board structure, remuneration, sustainability, risk management and debtholder rights. |  |  |

# ESG summary and actions with the investment managers

| Manager, fund                                    | ESG Summary  | Actions identified  | Engagement with manager commentary  |
|--|--|---|---|
| LGIM -<br>Matching<br>Core LDI<br>Funds          | The manager at a firm level<br>is strong in their approach to<br>ESG and Stewardship. They<br>are actively committed to<br>integrating ESG<br>considerations into LDI<br>funds. They have a<br>dedicated team which plays<br>a crucial role in stewardship<br>and responsible investment,<br>ensuring premium risk<br>management through their<br>proprietary tools. | LGIM maintains a broad<br>commitment to ESG<br>integration within their LDI<br>funds, underscored by a<br>dedicated ESG team that<br>bolsters effective<br>stewardship and responsible<br>investment. Their approach<br>emphasises meticulous risk<br>management via proprietary<br>tools. Overall, LGIM<br>embodies a strong, firm-<br>wide approach to ESG and<br>stewardship.<br>The manager should<br>consider introducing a<br>formal ESG training program<br>with defined training<br>priorities.<br>The manager should<br>consider providing better<br>incentives, more choice and<br>encouragement to investors<br>for using the manager's ESG<br>tool, which may improve<br>outcomes and maximise<br>engagement. | The manager has made little<br>progress in terms of<br>introducing a formal ESG<br>training programme,<br>complete with well-defined<br>training objectives.<br>The manager has made<br>some progress towards<br>improving data coverage on<br>climate related metrics<br>reported.   |
| <b>LGIM</b> - Buy<br>and Maintain<br>Fund        | We consider LGIM as one of<br>the market leaders in<br>implementing ESG policies<br>within their funds. The fund<br>and asset class allows a<br>significant degree of ESG<br>integration due to strong<br>data availability and a<br>requirement to consider<br>long-term factors to<br>facilitate holding bonds to<br>maturity.                                     | The manager should look at<br>formally assessing the<br>effectiveness of green<br>bonds.<br>They should look at<br>increasing engagement as a<br>percentage of the portfolio,<br>since this appears to be<br>lower than peers.<br>The manager should also<br>look to include social metrics<br>and engagement details in<br>regular fund reporting.   | The manager has made<br>some progress towards<br>setting specific climate and<br>social KPIs. Metrics can be<br>generated; however, they<br>are not assessed as KPI's in<br>relation to the fund's<br>performance. They have also<br>started to provide fund-<br>specific engagement<br>figures; however, these<br>aren't included in LGIM's<br>formal ESG reporting. |
| <b>LGIM</b> –<br>Absolute<br>Return Bond<br>Fund | LGIM is one of the more<br>advanced asset managers in<br>relation to ESG, with a well-<br>defined firm-wide ESG<br>policy and a net zero<br>commitment. The manager  | The manager could look at<br>developing a process for<br>independently assessing the<br>effectiveness of<br>green/sustainability-linked<br>bonds. They could also look  | The manager has not made<br>sufficient progress towards<br>developing a process for<br>independently assessing the<br>effectiveness of<br>green/sustainability-linked   |

|   | collaborates with a range of<br>industry participants to<br>monitor and influence a<br>broad range of ESG topics.  | at improving reporting for<br>nature or bio-diversity<br>related metrics.  | bonds. However, they have<br>completed an action point to<br>provide fund-level ESG or<br>sustainability reporting in<br>their quarterly ESG reports.  |
|---|--|--|--|
| Partners<br>Group -<br>Private<br>Markets Credit<br>Strategies 2<br>S.A Multi<br>Asset Credit<br>2017 (IV) GBP<br>- Multi Asset<br>Credit | The manager has a strong<br>firm-wide approach towards<br>ESG Their investment<br>approach uses robust<br>screening, guided by<br>industry standards like TCFD<br>and UN Global Impact. Yet,<br>PG's reporting lags behind<br>peers, leading to a lower<br>score in this area.   | The manager should look at<br>reviewing and updating the<br>ESG scorecard on an annual<br>basis. This includes climate<br>and social risks.<br>They should also look at<br>providing examples of<br>engagements where they<br>have enhanced ESG specific<br>factors. | The manager has made<br>some progress towards<br>setting ESG-objectives<br>through sustainability-linked<br>loans but does not have an<br>over-arching or quantifiable<br>target. The manager has not<br>made sufficient progress<br>towards including social and<br>climate risks within their<br>ESG assessments.  |
| <b>Apollo</b> - Total<br>Return Fund -<br>Semi Liquid<br>Credit   | The manager has a central<br>ESG team, including a sub-<br>team that is dedicated to<br>ESG Credit which work with<br>credit investment<br>professionals.<br>At the moment the manager<br>does not have clear<br>stewardship policies or<br>priorities for the fund.<br>However, they do have an<br>Impact Sleeve, which<br>comprises of assets which<br>meet impact criteria. | The manager should look at<br>developing ESG objectives<br>for the Fund, including<br>formalising an exclusions<br>policy.<br>They should also look at<br>developing climate scenario<br>analysis for the fund.  | The fund may need to<br>consider methods to better<br>incorporate climate risks.<br>The manager has also not<br>made sufficient progress<br>towards formalising an<br>exclusions policy to apply<br>during the investment<br>process. However, they have<br>completed an action point to<br>provide evidence of how the<br>ESG risks they've identified<br>at the due diligence stage,<br>are actively managed<br>through the life of the<br>investment. |

### Engagement

As the Fund invests via fund managers the managers provided details on their engagement actions including a summary of the engagements by category for the 12 month period to 31 March 2024. LGIM have only provided engagement data and case studies on a fund level for ARB and B&M.

<sup>1</sup>Please note, one engagement could cover multiple different themes.

| Fund name                        | Engagement summary   | Commentary   |
|----------------------------------|--|--|
| Apollo -<br>Total Return<br>Fund | Total engagements:<br>591<br>Number of entities<br>engaged: 39<br>Environmental: 50<br>Social: 30<br>Governance: 28<br>Other: 37 | Apollo have a central ESG team, who works<br>in partnership with credit investment<br>professionals. ESG considerations are<br>integrated into the Fund's risk management<br>framework and due diligence process.<br>Examples of significant engagements<br>include:<br>Host Hotels & Resorts, L.P. – Apollo<br>encourage companies to improve energy<br>efficiency. They engaged with Host Hotels &<br>Resorts to discuss their LEED certification<br>strategy. As a result, they increased the<br>number of certified properties from 8 to 11<br>with more scheduled. They also aim to<br>source 50% of their electricity usage from<br>renewable sources by 2030. Apollo are<br>actively monitoring Host Hotels & Resorts'<br>performance.<br>Covanta Holding Corporation – Apollo<br>discussed several ESG topics with the<br>company, including sustainability goals,<br>labour turnover, and union presence. The<br>company predicts it will achieve its<br>sustainability linked KPIs by 2025. Less than<br>10% of the workforce is unionised. This<br>information enhances Apollo's<br>understanding of the company's ESG risks<br>and opportunities, influencing investment<br>decisions. |

| <b>LGIM -</b><br>Buy and<br>Maintain Fund | Total engagements:<br>177 <sup>1</sup><br>Number of entities<br>engaged: 83<br>Environmental: 112<br>Social: 70<br>Governance: 151<br>Other: 44 | LGIM have a well-defined and robust firm<br>wide ESG policy, which is strongly integrated<br>within the due diligence process used to<br>assess the ESG credentials within the funds.<br>Examples of significant engagements<br>include:<br><b>Tesco</b> –Tesco were not paying all their UK<br>employees a real living wage as at 2022.<br>LGIM engaged with the company to<br>advocate for fair wages. LGIM believe their<br>consistent engagement has led Tesco to<br>change their practices, resulting in all their<br>UK employees being paid a real living wage.<br>If the company fails to meet LGIM's minimum<br>requirements by 2025, LGIM plan to vote<br>against the Chairman.                                 |
|---|---|---|
| LGIM -<br>Absolute Return<br>Bond Fund    | Total Engagements:<br>156 <sup>1</sup><br>Number of entities<br>engaged: 75<br>Environmental: 146<br>Social: 39<br>Governance: 99<br>Other: 46  | JP Morgan Chase – LGIM believe that<br>financing from banks should align with the<br>Paris Agreement and aim to monitor how the<br>company meets commitments under the Net<br>Zero Banking Alliance. LGIM engaged with<br>JP Morgan to guide the company's transition<br>towards green financing. LGIM influenced<br>the company to increase the number of<br>sectors covered by interim targets and to<br>review target ranges. LGIM continue to<br>encourage improved disclosures to<br>accurately price climate-related risks and<br>opportunities.<br>Toyota Motor Corporation – LGIM<br>supported a shareholder proposal<br>requesting greater transparency on climate<br>lobbying activities and alignment with the |
| LGIM -<br>Matching Core<br>LDI Funds      | The manager does not<br>produce a detailed<br>breakdown of the<br>engagement activity<br>for LDI funds.   | Paris Agreement. As a result of the<br>shareholder proposal on climate lobbying,<br>the company has expressed intentions to<br>seek third party reviews on alignment.<br>However, additional transparency is needed.<br>regarding how the company's climate<br>lobbying aligns with its targets.<br>Engagement with companies for LDI and<br>cash funds is done at a firm wide level rather<br>than on a fund basis and guided by the<br>central stewardship team. LGIM leverages its<br>scale and influence to engage with<br>companies and policymakers globally, with<br>the aim of improving market ESG standards<br>and best practices.  |

| Partners<br>Group <sup>2</sup> -<br>Multi-Asset<br>Credit | Total Engagements: 4 <sup>1</sup><br>Exit: 1<br>Corporate: 3 | Partners Group have a clear policy regarding<br>engagement with underlying portfolio<br>companies. Engagements are managed by<br>the investment teams with input from the<br>central ESG team when required.<br>Examples of significant engagements<br>include:   |
|---|--|---|
|   |  | Envision Healthcare Holdings – Post<br>Envision Healthcare's bankruptcy in 2023,<br>Partners Group engaged with the company<br>and converted its debt exposure to a c.18%<br>equity holding in Amsurg, Envision's more<br>stable, ambulatory surgery business. Amburg<br>is currently meeting budget, reporting robust<br>financial performance and positive revenue<br>growth. |
|   | <sup>2</sup> 31/12/2022-31/12/2023                           | <b>AGS</b> – Partners Group held multiple<br>engagements with sponsor Baring PE Asia<br>on the extension of the acquisition loan<br>provided in 2019. Given that AGS continues<br>its good performance, invested funds<br>extended their exposure at attractive new<br>terms and received an additional<br>amendment fee.   |

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